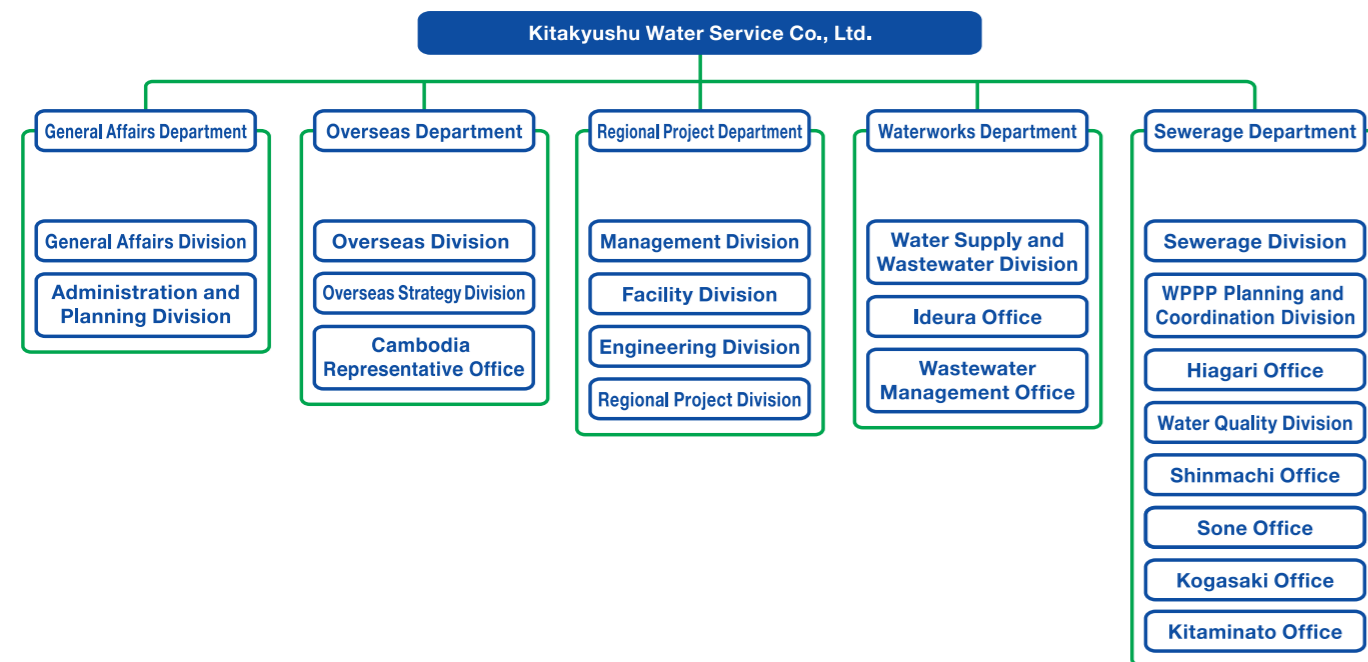


Corporate Profile

Name	Kitakyushu Water Service Co., Ltd.	
Est.	December 2015	
Representative	Kaneo Akitoshi, President & CEO	
Capital	JPY 100 million	
Activities	<ol style="list-style-type: none"> 1.Operation and maintenance of water supply and sewage facilities and other related facilities 2.Supervision, examination and inspection of the construction of water supply and sewage facilities and related facilities, equipment, machinery and materials 3.Surveys and analysis of water supply and sewage water quality 4.Research, analysis and consulting service of water supply and sewage 5.International technical cooperation projects and overseas water business 6.Management and operation of real estate 7.Any and all other business incidental or related to any of the preceding items 	
Shareholders	(Investment ratio)	
	City of Kitakyushu	54%
	YASKAWA AUTOMATION&DRIVES CORP.	19%
	METAWATER Co., Ltd.	19%
	Mizuho Bank, Ltd.	2%
	THE BANK OF FUKUOKA, LTD.	2%
	THE NISHI-NIPPON CITY BANK, LTD.	2%
	THE KITAKYUSHU BANK, Ltd.	2%
Location	4F AIM Building, 3-8-1 Asano, Kokurakita-ku, Kitakyushu City 802-0001 Japan	

Organizational Chart



As of April 1, 2026



株式会社 北九州ウォーターサービス
Kitakyushu Water Service Co., Ltd.

4F AIM Building, 3-8-1 Asano,
Kokurakita-ku, Kitakyushu City
802-0001 Japan

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<http://www.kitakyuws.co.jp>



Creating and Sustaining
a Rich Water Environment
Local Innovation
with a Global Reach



株式会社 北九州ウォーターサービス
Kitakyushu Water Service Co., Ltd.

Corporate Philosophy

Becoming a new player to support the development of water and wastewater utilities and to create rich water environment in Kitakyushu including surrounding area and abroad.

Kitakyushu Water Service Co., Ltd. was established in 2015 as a public-private partnership (PPP) jointly funded by the City of Kitakyushu, which has over a century of history in water and wastewater management and private enterprises. Thanks to your support, we have successfully marked our 10th anniversary.

As a company that combines public sector reliability with private sector management expertise, 24/7, 365 days a year, we are engaged in the sustainable operation of water and wastewater systems, the most vital infrastructure supporting human life and daily living. We achieve this through the safe, secure, and dependable management of water and wastewater treatment facilities.

Today, domestic water and wastewater utilities face unprecedented challenges that threaten their future sustainability, including a declining population, aging infrastructure, increasingly severe natural disasters, and a critical shortage of engineers. We are required to confront these issues and respond with flexibility and agility.

At this turning point, we have newly launched from fiscal year 2025 as a "Policy Alignment Organization" (Seisaku Renkei Dantai), a partner playing an integral role in Kitakyushu's municipal policies. In this capacity, we will take on a more central role in public-private partnerships.

We will strive to support the strengthening of management foundations and to ensure the transfer of High-Level Technology and Know-How in the water and wastewater sector. Furthermore, We will leverage the knowledge we have cultivated in Kitakyushu to extend our regional support to water and wastewater utilities across northern Fukuoka Prefecture.

In abroad, based on the long-standing track record of international technical cooperation that Kitakyushu City has cultivated, exemplified by the "Miracle in Phnom Penh," we will support the promotion of overseas water businesses and take on the challenge of solving global water problems.

We will continue to work together as a company to move forward to the next stage, contributing to the realization of a sustainable society through water and wastewater management both domestically and internationally.



President & CEO
Kaneo Akitoshi

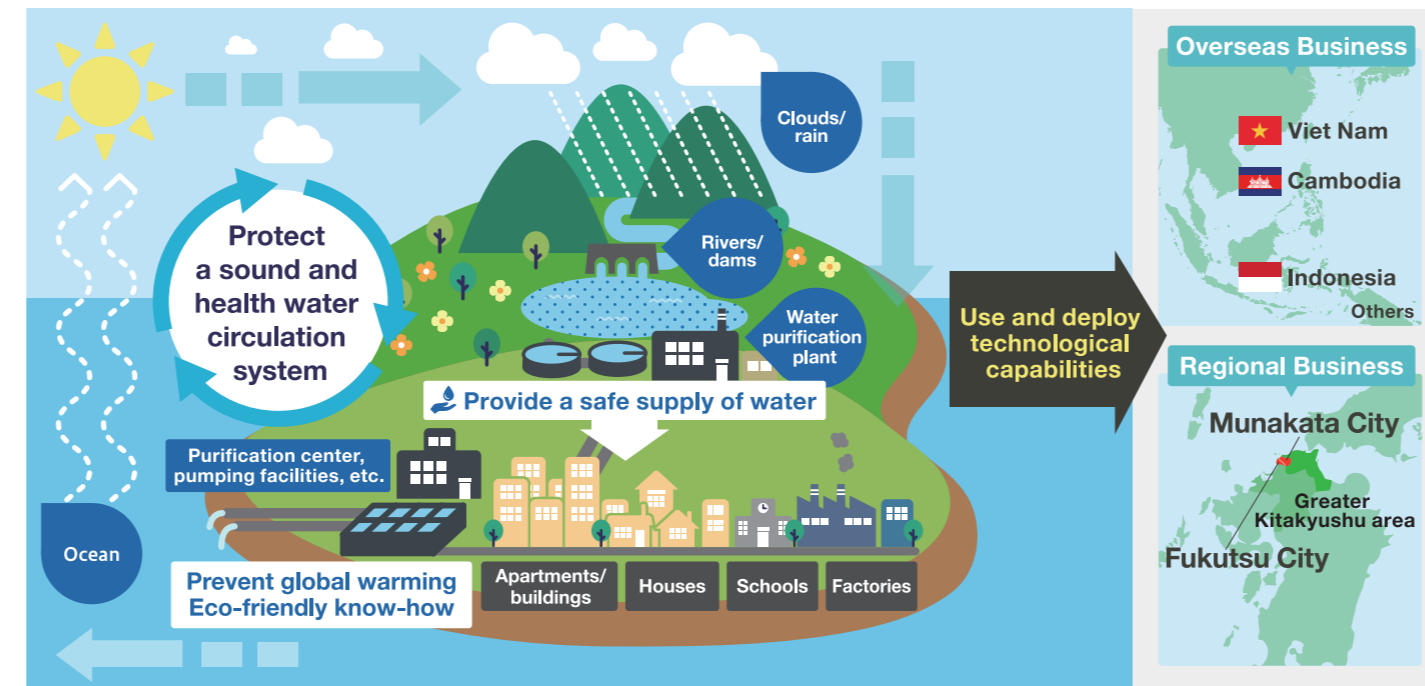
Business scope of Kitakyushu Water Service



Business Planning

KWS supports the sustainability and development of waterworks and sewerage in three areas:

- 1) Local business activities to support waterworks and sewerage in Kitakyushu City,
- 2) Regional business initiatives to support waterworks and sewerage in neighboring municipalities,
- 3) Overseas business ventures to support Kitakyushu City and private companies in their aspirations to expand their water business overseas.



Local Business



KWS operates purification plants and purification centers of Kitakyushu City (Water and Sewer Bureau) to maintain waterworks and sewerage lifelines. KWS also strives to improve technologies for waterworks and sewerage, looking ahead to a period of maintenance and management by engaging in the development of human resources and transferring technology.

Overseas Business



Established as a semi-public corporation (known as the "third sector" in Japan), KWS serves as the secretariat for the Kitakyushu Overseas Water Business Association (KOWBA) and is currently actively involved in water business ventures overseas that are deeply rooted in past technical cooperation projects carried out by the Water and Sewer Bureau, City of Kitakyushu.

KWS contributes to the sustainability of the water environment from a variety of angles, including the stable operation of waterworks and sewerage, ensuring sustainability, developing, operating, maintaining and managing infrastructure, providing technical guidance and training human resources.

Regional Business



By taking advantage of the deep well of technological competency built up in Kitakyushu City and the flexibility and speed of a corporation, KWS supports the operation of water and sewage utilities located in the Greater Kitakyushu area. KWS is also devising techniques to standardize and generalize business operations, providing flexible solutions for various needs in order to transform itself into a platform capable of passing on the technology that forms the very essence of all that KWS strives to achieve.